Board Members: Marshall Bower, Interim Board Chair and Vice Chair, Chair-Events (Ad Hoc) Committee, President/CEO, The Foundation for Lee County Public Schools; Doug Szabo, Board Treasurer, Attorney, Henderson, Franklin, Starnes & Holt, P.A.; Selina Jefferson, Board Secretary, Mount Hermon Ministries/Dew of Hermon Early Learning Center; Jeff Alluri, Principal, VP Consulting, Element Technologies, LLC; Scott Bass, Superintendent, Glades County School District; Damaris Boone, Chair-Program Committee, Early Education Outcome Analyst, Redlands Christian Migrant Association (RCMA); Rita Dellatore, Owner/Director, Kid City Early Learning Academy, LLC; Brooke Delmotte, Provider Liaison/Operations Manager, Early Steps, SWFL Health Planning Council; Yara Duschene, Program Director, RCMA; Nate Halligan, Small Business Portfolio Manager, Busey Bank; Jason Himschoot, Chair-Human Resources Committee, Attorney, Goede, Adamczyk, Deboest and Cross, PLLC; Michele King, Golisano Children’s Hospital of SWFL; Roger Mercado, Director, Lee County Human and Veteran Services, Designee-Lee Board of County Commissioners; Jim Palmer, Child Care Regulations Supervisor, Department of Children and Families; Joe Paterno, Executive Director, Southwest Florida Workforce Development Board; Kimberly Ross, Owner, Ross Dynasty Cares; Dr. Kelly Roy, Professor/Coordinator of Early Childhood Education, Florida Southwestern State College; Cindy Whetsell, Executive Community Health Nursing Director/Family and Personal Health Director, Designee-Florida Department of Health Collier county

(*) Materials included in Board Packet.
(**) Materials available on Sharepoint for Board Members.

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<p>|                 | A. Executive Committee: Update | Marshall Bower |
| 2               | B. Move: Policy 220.4** pg. | Marshall Bower |
|                 | C. Approval of (Revised) Anti-Fraud Plan FY19/20** pgs. | Marshall Bower |</p>
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| 5    | Financial Committee*  
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B. Review of Utilization Reports and Statements of Revenues and Expenditures **  pgs.  
C. FY 2020: Budget Update**  pgs.  
D. OEL Internal Control Questionnaire |
| 6    | Program Committee*  
A. Status: Southwest Florida Stars |
| 7    | Events (Ad Hoc) Committee  
A. Board Sponsored “ELC Staff Appreciation” Luncheon, Oct. 11, 2019  
B. Business Breakfast, May 8, 2020 – Save the Date |
| 8    | HR/Personnel Committee  
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B. Salary Plan Implementation  
C. Timeline for Executive Director Evaluation |
| 9    | Nominations & Bylaws Committee*  
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B. Recruiting Candidates for Gubernatorial Appointments  
C. Board Development: Plan for Oct. 2, 2019 Board Meeting |

Marshall Bower  
Doug Szabo, Esq., Henderson, Franklin, Starnes & Holt, P.A.  
Damaris Boone, Early Education Outcome Analyst, Redlands Christian Migrant Association (RCMA)  
Jason Himschoot, Attorney, Goede, Adamczyk, Deboest and Cross,  
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|8. | Appeal Hearing Committee Report  
   | A. Sept. 19, 2019 Appeal Findings | Damaris Boone |
|9. | Report of the CEO*  
   | A. Executive Director’s Report**  
   | pgs. | Susan Block, CEO, ELC of SWFL |
|10. | Board Development: Activity | Dr. Kelly Roy |
|11. | Adjournment | Marshall Bower |

**Next Board Meeting: November 20, 2019**

All meetings will be held at the Early Learning Coalition of Southwest Florida, 2675 Winkler Ave., Ste. 300, Ft. Myers, FL 33901.